

Managing with a Coach Approach

Build Productive, Peaceful and ProfitableRelationship at Work

www.PennyTremblay.com 705-358-3396 info@PennyTremblay.com

Managing vs. Coaching

Manager / Boss	Coach / Leader Listens more (participative)	
Speaks more (directive)		
Quick to assume	Takes time to observe (listen)	
Deals with surface symptoms	Gets to root of problem (asks questions)	
Decides plan for employees	Uses collaborative planning (involves people in decision making)	
Authoritative, telling, directing, driving immediate needs with specific outcomes	Partnering, facilitative, explores together for long-term improvement and potential outcomes	

Coaching Tools

- Invitation to Change
- High Expectations
- Frequent Feedback
- Praise for Progress
- Clear Consequences

Two-Way Coaching Discussion

- Your Perspective
- Share your observations
- Explain need for change
- Mutual Discussion
- Discuss causes & barriers
- Agree on strategies for change
- Provide ongoing feedback / accountability / consequences

MULTIPLE GENERATIONS @ WORK

Five Generations Working Side by Side in 2020











TRADITIONALISTS
Born 1900-1945

BOOMERS Born 1946-1964

GEN X Born 1965-1976 MILLENNIAL Born 1977-1997

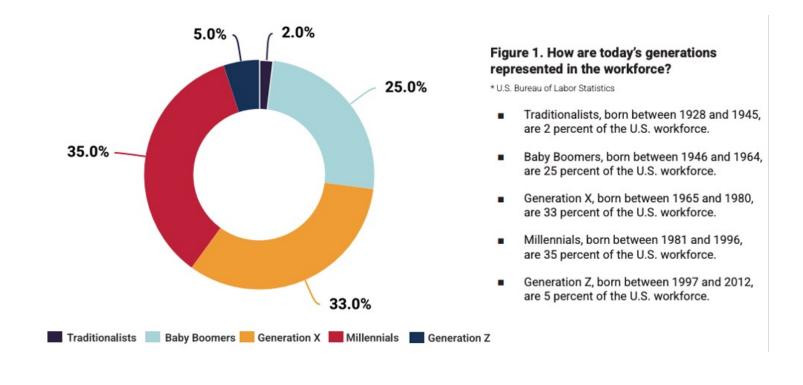
GEN 2020 After 1997

table. Office stationing the five generations in the workforce

СРА	CHARTERED PROFESSIONAL ACCOUNTANTS
	BRITISH COLUMBIA

GENERATION	FIVE IMPRINTS	THREE COMMON TRAITS	WORK CREDO	HOW BEST TO ENGAGE WITH THEM
Baby Boomer Age 57-75 Born 1946-1964	 Civil Rights Movement Feminism The space race Counter-culture, break from traditions Optimism and wealth 	ProductiveTeam playersKnowledgeable	"I live to work."	Value them
Gen X Age 41-56 Born 1965-1980	 Start of the Information Age High social consciousness Brutal recession and job scarcity Divorce epidemic Latch-key kids 	 Collaborative Adaptable and flexible Seek life/work balance 	"I work to live."	Invest in them
Millennial Age 21-40 Born 1981-1996	 Social media and tech boom Many choices, few rules Terrorism, school violence Blended families Economic unrest and environmental concerns 	ConfidentOptimisticWant purposeful work	"I work to play."	Mentor them
Gen-M ⁱ Age 6-24 Born > 1997	Influencer eraThe CloudCrowdsourcingEnvironmental crisisGlobal pandemic	Realistic and pragmaticInclusiveActivists	"I work for purpose and security."	Mentor them

Generational demographic





PLAY: Position Yourself for Success



For Ted success
 wasn't about the
 wins and losses. It's
 about helping
 people become the
 best version of
 themselves.

PLAY: Lighten Your Load (Be a Goldfish)



Be a goldfish. They only have a ten second memory.
 With a memory of only ten minutes, we can let go of the past that is taking control.

PLAY: Actively Listen (Be Curious)



 Ask questions to understand more, observe more, assume less, prevent judgement and satisfy the greatest need of the human spirit, which is to be understood.

PLAY: Yield to Your WHY



 Despite the discomfort of difficult conversations, Ted finds the courage to do what's right, even though it doesn't always feel good.

NICE: Nurture Relationships



 Nurturing the relationship of the entire team, not just individuals required Ted to manage egos and resolve personality conflicts.

NICE: Include Everyone



 Help employees see beyond themselves.
 There is no 'l' in TEAM.

NICE: Challenge Conflict



 Challenge behaviours that don't contribute to high functioning teams, even if it means benching your star player.

NICE: Empathize



 Recognize there is a personal depth that affects employees beyond the workplace.

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